UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported): **November 2, 2026**

Ferrellgas Partners, L.P.

(Exact name of registrant as specified in its charter)

Delaware	**001-11331**	**43-1698480**
(State or other jurisdiction of incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)

One Liberty Plaza, Liberty, Missouri	**64068**
(Address of principal executive offices)	(Zip Code)

Registrant's telephone number, including area code: **816-792-1600**

Not Applicable

Former name or former address, if changed since last report

Ferrellgas Partners Finance Corp.

(Exact name of registrant as specified in its charter)

Delaware	**333-06693-02**	**43-1742520**
(State or other jurisdiction of incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)

One Liberty Plaza Liberty, Missouri	**64068**
(Address of principal executive offices)	(Zip Code)

Registrant's telephone number, including area code: **816-792-1600**

Not Applicable

Former name or former address, if changed since last report

Ferrellgas, L.P.

(Exact name of registrant as specified in its charter)

Delaware	**000-50182**	**43-1698481**
(State or other jurisdiction of incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)

One Liberty Plaza Liberty, Missouri	**64068**
(Address of principal executive offices)	(Zip Code)

Registrant's telephone number, including area code: **816-792-1600**

Not Applicable

Former name or former address, if changed since last report

Ferrellgas Finance Corp.

(Exact name of registrant as specified in its charter)

Delaware	**000-50183**	**14-1866671**
(State or other jurisdiction of incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)

One Liberty Plaza, Liberty, Missouri	**64068**
(Address of principal executive offices)	(Zip Code)

Registrant's telephone number, including area code: **816-792-1600**

Not Applicable

Former name or former address, if changed since last report

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Ferrellgas Partners, L.P.

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Ferrellgas Partners Finance Corp.

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Ferrellgas, L.P.

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Ferrellgas Finance Corp.

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	**Trading Symbol(s)**	**Name of each exchange on which registered**
N/A	N/A	N/A

Item 7.01 Regulation FD Disclosure

The registrants are furnishing this Current Report on Form 8-K to make publicly available an investor presentation which the registrants may use in future meetings with current and potential investors and analysts. A copy of the investor presentation is attached to this Current Report on Form 8-K as Exhibit 99.1 and is incorporated by reference in this Item 7.01.

The information contained in this Item 7.01 and in the accompanying Exhibit 99.1 are deemed to be "furnished" and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference in any filing under the Exchange Act or the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing.

Item 9.01 Financial Statements and Exhibits

(d) Exhibits.

Exhibit No.	Description
99.1	Investor Presentation.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, each registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

FERRELLGAS PARTNERS, L.P.
By: *Ferrellgas, Inc., its general partner*

Date: November 2, 2026

By: */s/* Tamria A. Zertuche
Chief Executive Officer and President

FERRELLGAS PARTNERS FINANCE CORP.

Date: November 2, 2026

By: */s/* Tamria A. Zertuche
Chief Executive Officer and President

FERRELLGAS, L.P.
By: *Ferrellgas, Inc., its general partner*

Date: November 2, 2026

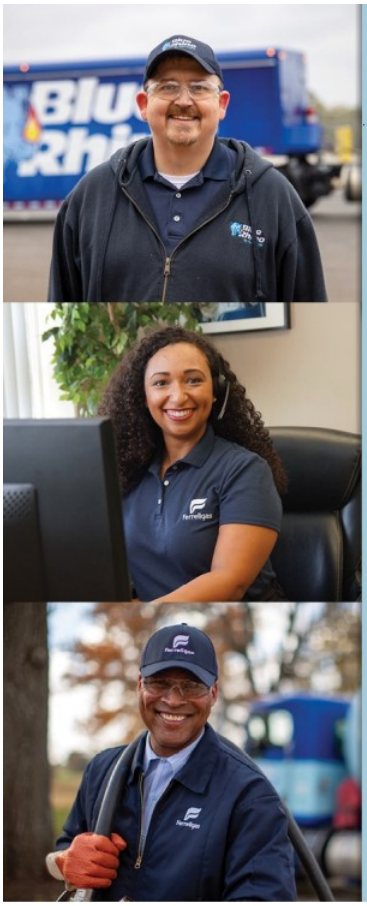
By: */s/* Tamria A. Zertuche
Chief Executive Officer and President

FERRELLGAS FINANCE CORP.

Date: November 2, 2026

By: */s/* Tamria A. Zertuche
Chief Executive Officer and President

Exhibit 99.1



FERRELLGAS INVESTOR PRESENTATION

Ferrellgas

November

DISCLAIMER

This presentation has been prepared by or on behalf of Ferrellgas Partners, L.P. ("Ferrellgas Partners") and its consolidated subsidiaries, including Ferrellgas, L.P. (the "Operating Partnership"), Ferrellgas Partners Finance Corp., and Ferrellgas Finance Corp., and Ferrellgas, Inc., the general partner of Ferrellgas Partners and the Operating Partnership (the "General Partner"). Unless the context otherwise requires, "Ferrellgas," the "Company," "we," "us," and "our" refer to Ferrellgas Partners together with its consolidated subsidiaries and the General Partner. This presentation is provided for informational purposes only.

Forward-Looking Statements

This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, to the extent those provisions apply. Forward-looking statements are based on management's current expectations, beliefs, and assumptions about future events. The assumptions and estimates underlying forward-looking statements are inherently uncertain and are subject to a wide variety of business, economic, competitive, and regulatory risks and uncertainties that could cause actual results to differ materially from those expressed or implied in this presentation. Accordingly, there can be no assurance that we will achieve the future results we expect or that our actual results will not differ materially from our current expectations. Statements concerning estimates, expectations, and projections about future results, performance, prospects, opportunities, financing, projects, plans, actions, and events, and all other statements other than statements of historical fact, are forward-looking statements. You can generally identify forward-looking statements by our use of terminology such as "anticipate," "believe," "continue," "could," "estimate," "evaluate," "expect," "explore," "forecast," "guidance," "intend," "may," "might," "outlook," "plan," "potential," "predict," "project," "seek," "should," "target," "will," or "would," or the negative of these terms or comparable terminology. Discussion of our risk factors that may affect our results is included in our most recent Annual Report on Form 10-K, our subsequently filed Quarterly Reports on Form 10-Q, and our other filings with the U.S. Securities and Exchange Commission (the "SEC"), which are available at www.sec.gov and in the "Investor Information" section of our website at www.ferrellgas.com. These and other risks may cause our actual results to differ materially from any future results expressed or implied by forward-looking statements. Given these risks and uncertainties, investors and others are cautioned not to place undue reliance on forward-looking statements. The forward-looking statements included in this presentation speak only as of the date of this presentation or, in the case of oral statements, the date on which they are made. All subsequent written and oral forward-looking statements attributable to us or to persons acting on our behalf are expressly qualified in their entirety by these cautionary statements. We disclaim any intention or obligation to update or revise any forward-looking statements, whether as a result of any new information, future events, or otherwise, except to the extent required by law.

Projections and Illustrative Information

Projections, targets, and illustrative or pro forma information in this presentation are forward-looking statements based on good-faith estimates and assumptions believed by management to be reasonable at the time made. They were not prepared with a view toward compliance with published guidelines of the SEC or the American Institute of Certified Public Accountants, have not been audited, reviewed, or compiled by our independent registered public accounting firm, which expresses no opinion or other assurance on them, and should not be viewed as facts. Illustrative information is not a forecast. Pro forma information has not been prepared in accordance with Article 11 of Regulation S-X unless so stated.

Non-GAAP Financial Measures

This presentation may include information regarding "EBITDA," "Adjusted EBITDA," and "Free Cash Flow" (collectively, "Non-GAAP Financial Measures"), which are not calculated and presented in accordance with accounting principles generally accepted in the United States ("GAAP"). Other companies, including others in industry, may calculate similarly titled measures differently, so our Non-GAAP Financial Measures may not be comparable to theirs. Non-GAAP Financial Measures should not be considered as alternatives to performance liquidity measures derived in accordance with GAAP, including net earnings (loss) and net cash provided by operating activities. Non-GAAP Financial Measures have important limitations as analytical tools and should n be considered in isolation or as substitutes for results reported under GAAP. The appendix to this presentatio includes a reconciliation of each historical Non-GAAP Financial Measure to the most directly comparable fina measure calculated in accordance with GAAP, which is also available in the "Investor Information" section of website at www.ferrellgas.com.

Market and Industry Data

The market and industry data included in this presentation is based on a variety of sources, including independent industry publications, government publications, other published independent sources, and other publicly available information, as well as our good-faith estimates, which have been derived from managemen knowledge and experience in the areas in which our business operates. We have not independently verified t party data. Estimates of market size and relative positions in a market are difficult to develop and inherently uncertain, and third-party forecasts are forward-looking statements subject to the factors described under "Forward-Looking Statements." Accordingly, investors and others should not place undue reliance on the industry and market share data presented in this presentation.

Trademarks

Ferrellgas® and Blue Rhino® are trademarks of Ferrellgas. This presentation may also include trademarks, serv marks, and trade names of third parties, which are the property of their respective owners. Use of third-party marks or logos does not imply a relationship with, or an endorsement or sponsorship by, those parties. Solely convenience, marks may appear without the ®, ™, or ℠ symbols, but all rights in them are reserved to the fulles extent permitted by law.

Additional Information

Investors and others should note that we may announce material information using SEC filings, press releases public conference calls, webcasts, and the "Investor Information" section of our website at www.ferrellgas.co We may use these channels to distribute material information about the Company and to communicate important information about corporate initiatives and other matters. Information that we post on our website could be deemed material. Therefore, we encourage investors, the media, our customers, business partners, a others interested in the Company to review the information posted on our website. Information on or accessi through our website is not part of, and is not incorporated by reference into, this presentation.

COMPANY OVERVIEW

FERRELLGAS AT A GLANCE

Ferrellgas is a leading tech-enabled logistics and distribution company providing residential and commercial propane to the U.S. via subscription & retail delivery.

- **A leading commercial and consumer brand**, distributing propane via a national **hub/spoke network** for local distribution and tank exchange locations
- **Diverse distribution to a broad group** of residential, industrial/commercial, tank exchange and agricultural customers across the U.S.
- **Cutting edge technology and logistics network** to transport propane to distribution locations, customers' property or to portable propane exchange locations
- **Durable, consistent demand** as a basic necessity of living, generating heat and cooking in homes
- **Strategic business mix balances demand** across colder winter months and warmer summer months, while national network mitigates exposure to regional patterns
- Operating efficiencies and high-quality customer experience enabled by **best-in-class logistics routing** and workflow/advanced tank monitoring technology
- **Proven platform with significant runway** focused on a **highly fragmented industry** where the top 6 distributors retain ~25-30% of retail market volume

Source: Ferrellgas public filings and internal Ferrellgas data.
Note: Fiscal year-end July 31st.
[1]Represents FY2026 year-end results.

Key Statistics

$1.9B *FY26 Revenue*	**$321MM** *FY26 Adj. EBITDA*	**760MM** *FY26 Gallons of Propane Sold*	**~895K** *FY26 Retail Customers*
65K+ *Tank Exchange Locations[1]*	**1,400+** *Distribution Points (Manned + Unmanned)*	**500+** *Customer Service Specialist*	**3,140+** *Fleet of Revenue Generating Vehicles*

Adjusted EBITDA ($MM)



EXPERIENCED LEADERSHIP = PROVEN RESULTS


Tamria Zertuche – President and CEO


Everett Good – VP Finance


Nicholas Heimer – VP Corporate Controller


Allen Jones – VP Legal and General Counsel


Michelle Maggi – VP Risk, Safety and Corporate Affairs


Ray Galan – VP Head of Retail


Brian Numrich – VP Head of FNA


Chet Reshamwala – VP Head of Blue Rhino


Brent Banwart – VP HR and IT


Megan Sharp – VP Operations Support

Our workforce fuels our progress

4.1 years U.S. Median Tenure*

6.8 years Ferrellgas Average Tenure

14.2 years Ferrellgas Senior Leadership Average Tenure

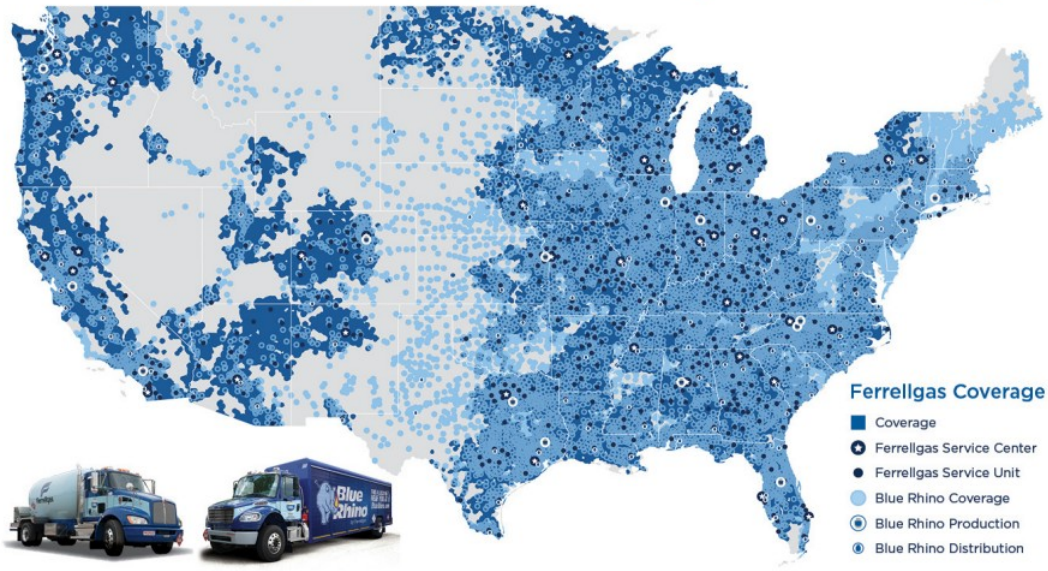
Diversity & Inclusion

45% Female and/or minority

Source: https://www.bls.gov/news.release/pdf/tenure.pdf

UNIQUE PROPANE PLATFORM OF SCALE

Platform of scale in a highly fragmented industry; built upon a strong customer base and industry leading operational capabilities & management



Subscription-Based Custome
Allow for Revenue Continuit

Q4 FY26 Residential Volumes
Attribute Type





(Scheduled deliveries drive further efficier

USES FOR PROPANE CONTINUE TO GROW

Illustrative Residential Use Cases



~6.3M
U.S. Households Use Propane as Their Primary Heat Source

~60%
of U.S. Households Own a Gas Grill

11M+
U.S. Households Own an RV

~7%
2022 – 2030E Compound Annual Growth Rate for Outdoor Heating Market

~6%
2022 – 2027E Compound Annual Growth Rate for Portable Generators

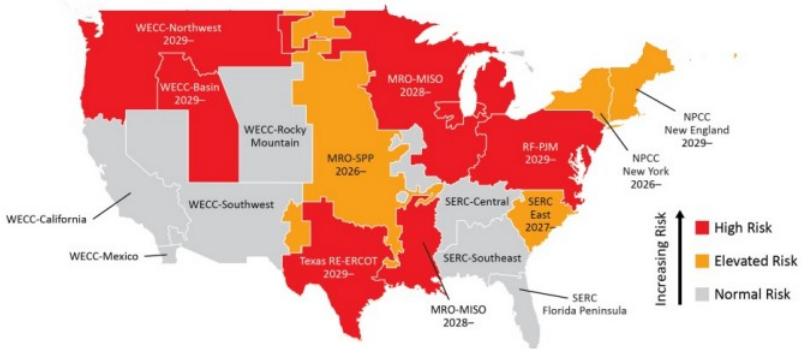
~8M
U.S. Pool Installed Base(1)

Source: U.S. Energy Information Administration, National Fire Association, RVIA, Acumen Research and Consulting and Markets.
(1) Includes in-ground and above-ground swimming pools per POOLCORP.

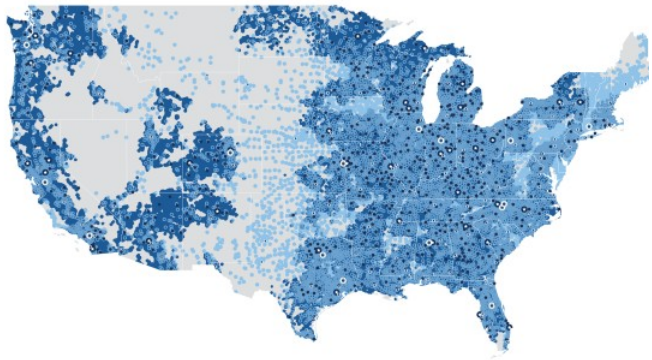
PROPANE IS MISSION CRITICAL

Our footprint covers America's highest-risk grid regions

NERC: grid regions at risk of power shortfalls, 2026–2030



Ferrellgas & Blue Rhino coverage



5 U.S. grid regions rated high risk for power shortfalls by 2030

5 Served by Ferrellgas and Blue Rhino

Propane delivers backup power, temporary heat and cooking when the grid goes down

Fuel Life Simply®

Source: NERC 2025 Long-Term Reliability Assessment (Jan. 2026), Figure 1: Risk Area Summary 2026–2030. High-risk regions: WECC-Northwest, WECC-Basin, MISO, PJM, ERCOT.

Ferrellgas

LARGE, FRAGMENTED ADDRESSABLE MARKET

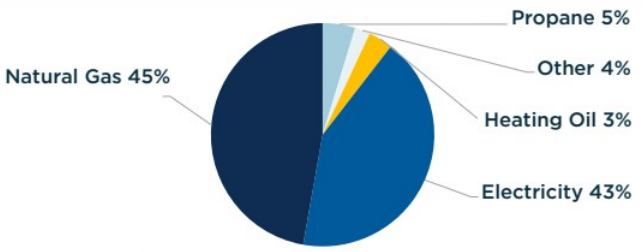
Propane Market Overview

Propane is an Attractive Clean Fuel with Forecasted Market Growth

- Propane is a basic necessity to many customers for heating and agricultural purposes
- It is a clean burning, multi-use energy source
- Alternative to natural gas due to its portability
- Generally, less expensive than electricity as a heating source
- The US propane market was valued at an estimated $44.85B in 2025
- Overall forecasted market growth at a CAGR of 5.03% between 2026 to 2034

Source: https://www.marketdataforecast.com/market-reports/united-states-propane-market

2026 U.S. Heating Sources by Homes



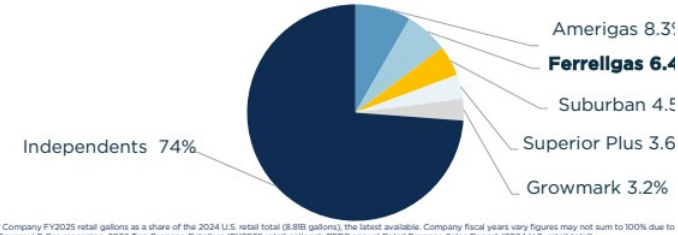
Note: Primary space heating fuel, sharing of U.S. households as of October 2026 (EIA estimate). "Other" includes wood, other fuels, and no heating fuel.
Source: U.S. Energy Information Administration. Winter Fuels Outlook 2026-27 (October 2026), based on U.S. Census Bureau American Community Survey.

Propane Market Positioning

Ferrellgas is a Leading Player in the U.S. Propane Market

- Leading distributor of propane and related equipment in United States
- Second largest retail marketer of propane based on 2025 retail sales volume

2025 U.S. Propane Market Share by Volume[1]



[1] Company FY2025 retail gallons as a share of the 2024 U.S. retail total (8.81B gallons), the latest available. Company fiscal years vary figures may not sum to 100% due to
Source: LP Gas magazine, 2026 Top Propane Retailers (FY2025 retail gallons); PERC annual Retail Propane Sales Report (2024 U.S. retail total).

STRONG RELATIONSHIPS WITH LEADING SUPPLIERS

Over **750M GALLONS** procured

Average **20+ YEAR** relationship with top suppliers

Baa3 or higher credit rating across leading suppliers

$16M+ in total product LCs from 16 suppliers

Selected Top Suppliers

bp, MARKWEST, MARATHON, PLAINS ALL AMERICAN PIPELINE, L.P., NGL Energy Partners LP, PHILLIPS 66, TARGA, Petrogas Energy Corp., ONE

DIVERSE, BLUE-CHIP CUSTOMER BASE

Customer Overview

- Current customer locations of ~899,000 including:
  - ~689,000 residential
  - ~184,000 industrial / commercial
  - ~22,000 agriculture
  - ~4,000 reseller
- 70% of residential locations utilize company equipment
- Customers in all 50 states, with a concentration in the Midwest
- 43% of tank exchange sales are to top 4 major retailers

Relationship Summary – FY 2026

Top 5 retail clients by gross margin	Relationship length	2026 volumes (mm gal)
Customer A	25+	10.7
Customer B	25+	12.7
Customer C	25+	5.3
Customer D	25+	6.8
Customer E	2+	4.0

Selected Top Customers

OPERATIONAL HIGHLIGHTS & INITIATIVES

DIVERSIFIED BUSINESS MIX

Balanced business model provides geographic, end market, and channel diversity

Residential – 31.8%



- Last mile distribution to residential customers for home heating, cooking, and energy
- ~70% of residential customers lease Ferrellgas equipment
- Propane represents ~5% of the home heating industry
- ~50% of rural Americans use propane in their home due to cost, cleanliness and inability to access natural gas

Tank Exchange – 13.2%



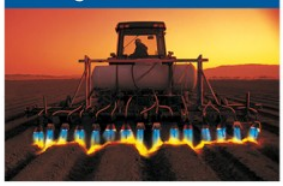
- Portable tanks are distributed to Blue Rhino ~65k retail selling locations
- Blue Rhino is one of the most recognizable brands in the tank exchange market
- Brand recognition is an important value proposition with tanks sold directly to consumers

Industrial/Commercial – 39.8%



- Industrial/Commercial customers receive deliveries in portable propane cylinders
- Forklifts and other light-duty industrial vehicles operate on propane
- Recent demand growth driven by the use of outdoor heaters at restaurants

Agricultural - 4.5%



- Wide range of applications supporting livestock, crops, and associated energy needs
- Logistics and advanced monitoring systems enable increased efficiency for farmers
- Propane is the most common choice for on-farm dryers across the Midwest

Autogas and Other – 10.



- Propane is a clean burning e enabling compliance with cl mandates by government ag such as school districts and maintenance fleets
- Data Center primary and sec power opportunities are a g area for the industry and Fe
- Cell Phone Tower and 911 sy backup is an important area social impact and support o important community communication grids

Home Heating · Water Heating · Cooking · BBQ Grills · Outdoor Living · RVs · Equipment · Heating · Heat Treatment · Agricultural Support · Irrigation · Generators · Data Centers · Cloth Dry

Source: Propane Education & Research Council and internal Ferrellgas data.

STRATEGY INSULATES BUSINESS VOLATILITY

Limited Commodity Exposure

- 70% of customers purchase propane at spot price + margin, resulting in a pass-through of commodity prices without direct commodity exposure for Ferrellgas
- 30% of customers purchase at fixed prices, at which time the company hedges 100% of the contracted volumes to offset variations in commodity pricing



Seasonality Offset By Counter Seasonal Business

- The tank exchange business sees strong demand in the summer and fall grilling seasons, complementing the strong winter demand of Ferrellgas' retail propane business
- Consistent demand for propane helps the company negotiate better pricing from suppliers so that it can offer more competitive pricing to customers

FY 2026 Gross Profit ($000)



Note: Fiscal year-end July 31st

FERRELLGAS *ELEVATES*



Vending: Blue Rhino self-service vending units enable consumers to exchange or purchase new propane tanks 24/7. This direct-to-consumer vending technology affords the consumer maximum time savings by removing dependency on a store associate. The real-time communications mobilize our driver fleet in the most efficient way.



Mobile Device Technology: Ferrellgas customers and employees rely on real-time data provided through ruggedized mobile technology. This tool enables efficient and accurate processes throughout the order lifecycle.



Telematics: Through telematics, our vehicles communicate with drivers, logisticians and manag throughout the day. The information is vital to the safe, efficient and profitable use of our large and agile fleet. Awarded Technology Leader of the Ye by leading supplier of Telematics.



Refill: Our partnership with gas service stations and hardware locations across the country create another opportunity for consumer sales. Technology at our refill locations allows for safe and measured fills while also communicating inventory levels to our logisticians and delivery representatives.



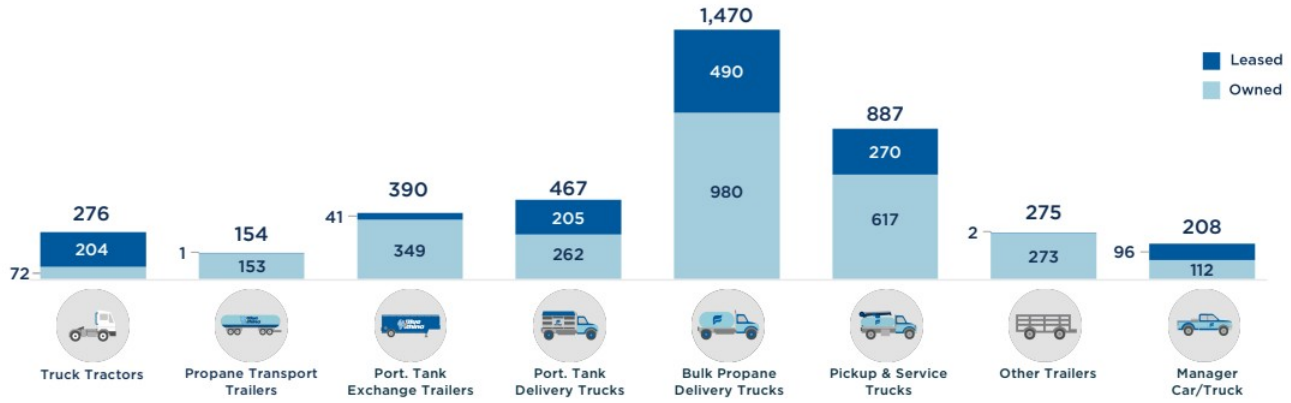
Safety: We adhere to stringent safety protocols, such as regular system inspections, leak detection, and proper maintenance so that our customers can enjoy the benefits of propane without compromising their safety.



Tank Monitoring System: Tank Monitor technolog gives our customers peace of mind. Using their p app, they are able to see the propane level of thei tank. This technology also optimizes route scheduling, reduces distribution costs and reduce customer response times.

DIFFERENTIATED LOGISTICAL CAPABILITIES

Strong Logistics Network



Vast, Strategically-Positioned Real Estate Portfolio

2,000+ ACRES OF OWNED REAL ESTATE

National footprint and strategic proximity to our customer base gives us delivery control competitors cannot match.

REAL ESTATE LOCATIONS ARE 65% OWNED AND 35% LEASED

Short-term leases with minimal rent escalation preserve flexibility to exit or relocate for national reach, and local proximity.

FINANCIAL UPDATE

FISCAL YEAR RESULTS SUMMARY

Fiscal year 2026 delivered record gross profit of over $1 billion on softer weather driven demand.

(in thousands except customer data)	FY 2024	FY 2025	FY 2026
Gallons	763,755	784,127	759,571
Retail Customers	912,874	902,652	894,597
Adj. EBITDA / customer	$348	$366	$359
Gallons / customer	837	869	849
Total Revenues	$ 1,837,116	$ 1,938,337	$1,864,014
Total COGS	853,971	915,521	840,061
Gross Profit	983,145	1,022,816	1,023,953
Gross Profit cpg	1.29	1.30	1.35
Operating Expense	623,187	649,554	665,470
Operating Expense cpg	0.82	0.83	0.88
SG&A	154,863	283,143	160,163
Operating Income	205,095	90,119	198,320
Operating Income cpg	0.27	0.11	0.26
Adj. EBITDA	**$ 317,388**	**$ 330,694**	**$321,306**

- Fiscal year 2026 was 11% warmer than prior year and 3% warmer than average
- Gross profit for fiscal 2026 was over $1 billion and ahead of prior year with increased gallon profitability, improved profitability from the tank exchange operations and continued focus on rout density, asset utilization and customer profitability
- Operating expenses increased versus prior year primarily due to the settleme of legacy general liability claims
- $133 million one-time settlement and related fees included in FY 2025 SG&A

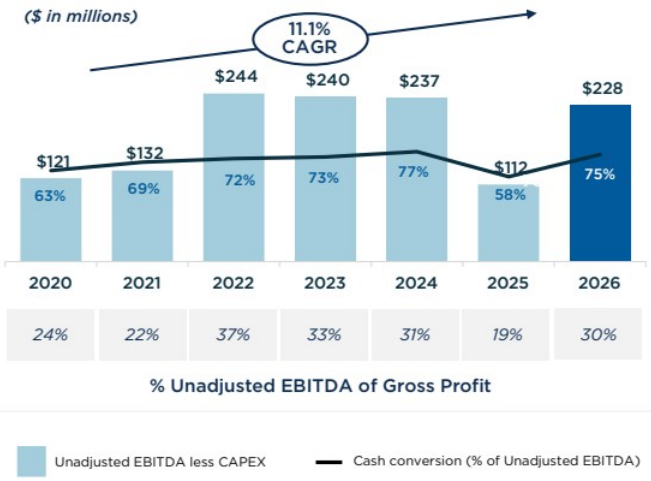
CONSISTENT TRACK RECORD OF DELIVERING RESULT

Consistent Gross Profit Growth

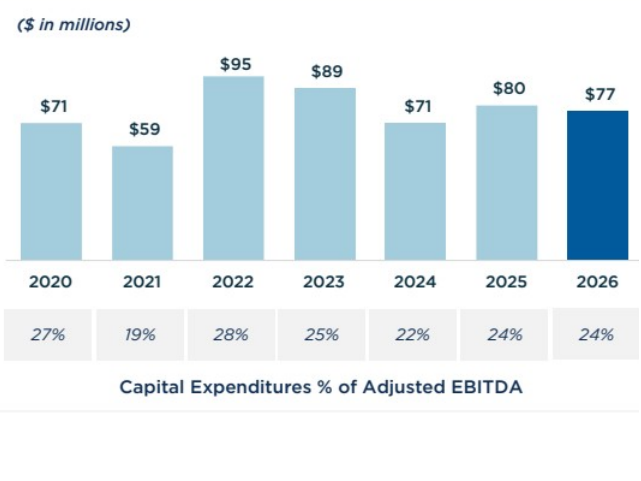


CONSISTENT TRACK RECORD OF DELIVERING RESULTS (CONT'

Robust Cash Generation and Conversion



Stable Reinvestment Rate



KEY CREDIT HIGHLIGHTS

1 *Leading national footprint with extensive logistics capabilities and geographic diversity*	• Ability to serve customers in all 50 states, District of Columbia and Puerto Rico • 664 service locations and ~65,000 tank exchange locations • Modern distribution fleet with an average age of 10 years
2 *Large, fragmented, addressable market with growing market share*	• Second largest retail marketer of propane based on 2025 retail sales volume • Midwest residential propane market is dominated by independent retailers and is ripe for consolidation • Increasing switches from fuel oil to propane due to higher efficiency and lower per-gallon cost
3 *Limited exposure to volatile commodity prices yields stable cash flows*	• Ability to pass-through fluctuations in commodity prices ensures steady cash flows • Spot-based contracts and bulk buying allows for effective hedging of future volumes
4 *Strong, sticky relationship with both suppliers and diverse blue-chip customers*	• Significant buying power and long-term relationships with suppliers • Growing customer base with large blue-chip anchors
5 *Proven track record of operational excellence*	• Technological and service enhancements, such as advanced tank monitoring, telematics, and cloud infrastructure, drive operational efficiency and customer experience • Company has successfully acquired and integrated ~93 companies in the past 20 years
6 *Dedicated employee-owner workforce*	• Employees own ~10% of Class A Units and 100% of GP Interest through an ESOP structure • National footprint of employee owners with local community economic impact

APPENDIX

NON-GAAP RECONCILIATION

Dollar amounts in ($mm)

	FY 2026	FY 2025	FY 2024	FY 2023	FY 2022
Net (loss) earnings	$ 72	$ (15)	$ 110	$ 137	$
Income tax expense	1	1	1	1	
Interest expense	125	108	98	98	
Depreciation and amortization expense	107	98	99	93	
EBITDA	**305**	**192**	**308**	**329**	
Non-cash employee stock ownership plan compensation expense	4	3	3	3	
Loss (gain) on asset sales and disposals	4	3	3	6	
Other income, net	(2)	(3)	(5)	(3)	
Severance costs	1	-	-	-	
Non-recurring employee benefit policy adjustment	(6)	-	-	-	
Legal fees and settlements related to non-core businesses	-	131	3	22	
Legal fees and settlements related to core businesses	10	5	-	-	
Loss on extinguishment of debt	3	-	-	-	
Acquisition and related costs	-	(1)	2	-	
Class B Unit conversion costs	1	-	-	-	
Non-recurring compliance costs	1	-	-	-	
Business transformation costs	-	2	3	2	
Net (loss) earnings attributable to noncontrolling interest	-	(1)	-	1	
Adjusted EBITDA	**$ 321**	**$ 331**	**$ 317**	**$ 360**	**$**